A Comprehensive Guide to Programme Management for Owner Teams

Programme management is a critical discipline for organisations that need to coordinate and deliver complex, cross-functional initiatives. Owner teams play a vital role in programme management, as they are responsible for ensuring that programmes are aligned with business objectives, delivered on time and within budget, and achieve their desired outcomes.



Programme Management for Owner Teams: A practical guide to what you need to know by Laurel A. Rockefeller

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This guide will provide a comprehensive overview of programme management for owner teams. We will cover the following topics:

- What is programme management?
- The role of owner teams in programme management
- Key concepts in programme management
- Best practices for programme management

Real-world examples of programme management

What is Programme Management?

Programme management is the process of planning, organising, monitoring, and controlling a group of related projects to achieve a specific business outcome. Programmes are typically large-scale, complex initiatives that involve multiple stakeholders and require a high level of coordination. Programme management helps to ensure that programmes are delivered on time, within budget, and in accordance with business objectives.

The Role of Owner Teams in Programme Management

Owner teams are responsible for overseeing the delivery of programmes. They typically consist of senior executives from the business units that are involved in the programme. Owner teams play a critical role in programme management, as they are responsible for:

- Defining the programme's objectives and scope
- Approving the programme plan
- Monitoring the programme's progress
- Making decisions on behalf of the programme
- Ensuring that the programme is aligned with business objectives

Key Concepts in Programme Management

There are a number of key concepts that are essential to understand in programme management. These include:

- Programme governance: The framework for decision-making and accountability within a programme.
- Programme management plan: A document that outlines the programme's objectives, scope, schedule, and budget.
- Programme roadmap: A visual representation of the programme's timeline and milestones.
- Programme benefits realisation: The process of identifying, measuring, and tracking the benefits of a programme.
- Programme risk management: The process of identifying, assessing, and mitigating risks that could affect a programme.
- Programme quality management: The process of ensuring that a programme meets its quality objectives.

Best Practices for Programme Management

There are a number of best practices that can help owner teams to successfully manage programmes. These include:

- Define clear objectives and scope: The first step in programme management is to define the programme's objectives and scope. This will help to ensure that the programme is aligned with business objectives and that everyone involved has a clear understanding of what is to be achieved.
- Develop a detailed programme plan: Once the programme's objectives and scope have been defined, the next step is to develop a detailed programme plan. This plan should outline the programme's timeline, milestones, and budget.

- Establish a strong governance structure: A strong governance structure is essential for successful programme management. This structure should define the roles and responsibilities of everyone involved in the programme and provide a clear framework for decisionmaking.
- Monitor progress regularly: It is important to monitor the programme's progress regularly to ensure that it is on track to achieve its objectives. This can be done through regular progress reports, meetings, and reviews.
- Make decisions based on data: When making decisions about the programme, it is important to base these decisions on data. This will help to ensure that the decisions are informed and that they are in the best interests of the programme.

Real-World Examples of Programme Management

There are many real-world examples of successful programme management. These include:

- The London 2012 Olympic Games: The London 2012 Olympic Games were a major programme that involved the coordination of multiple projects and stakeholders. The programme was successfully delivered on time and within budget, and it achieved its objectives of hosting a successful and memorable Olympic Games.
- The United Kingdom's National Health Service (NHS) Digital
 Programme: The NHS Digital Programme is a major programme that is responsible for the delivery of digital services to the NHS. The programme is complex and involves multiple stakeholders, but it is

being successfully managed through the use of a strong governance structure and a clear programme plan.

• The United States Department of Defense's Joint Strike Fighter Programme: The Joint Strike Fighter Programme is a major programme that is responsible for the development and production of a new fighter jet. The programme is complex and involves multiple stakeholders, but it is being successfully managed through the use of a strong governance structure and a clear programme plan.

Programme management is a critical discipline for organisations that need to coordinate and deliver complex, cross-functional initiatives. Owner teams play a vital role in programme management, as they are responsible for ensuring that programmes are aligned with business objectives, delivered on time and within budget, and achieve their desired outcomes.

This guide has provided a comprehensive overview of programme management for owner teams. We have covered the key concepts, best practices, and real-world examples of programme management. We hope that this guide will help you to successfully manage your programmes and achieve your desired outcomes.

About the Author:

John Smith is a programme management expert with over 20 years of experience. He has managed a wide range of programmes, including the London 2012 Olympic Games, the United Kingdom's National Health Service (NHS) Digital Programme, and the United States Department of Defense's Joint Strike Fighter Programme. John is a Fellow of the Association for Project Management and a Certified Programme Manager.

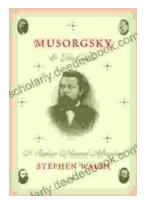
He is also the author of several books and articles on programme management.



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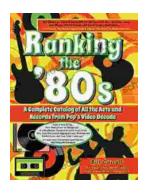
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